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Irvine Contracting



Chris Irvine,
President



Bridget Irvine,
Vice President



JR Contracting, Inc.



Jeff Richardson,
President

A Message from Brandeis Machinery



David Coultas

Technology takes center stage



Dear Valued Customer:

This has certainly been an interesting year. While it would be easy to dwell on the negative, we choose to look forward with great optimism. Like you, our hope is that we can return to normal operations soon.

What will normal look like in the construction industry going forward? We learned during the past few months that technology can play a big role in maintaining productivity. Remote meetings helped us realize we can get things done even when we are not physically together. That means owners, contractors, subcontractors and other project stakeholders can review plans and share progress updates from their own locations without gathering on site.

That's just one more way that technology is playing an ever-increasing role in construction. During the past decade, equipment has become more advanced with integrated GPS systems and remote monitoring of systems and production that help owners and operators manage their machinery.

Komatsu has been at the forefront of this movement and is upping the ante with Smart Construction that goes beyond the machine and digitally transforms your job site. It delivers solutions for everything from pre-bid to project completion and from 3D designs of plans to cost-effective project management that includes cost tracking.

A Smart Construction job site is currently underway at Komatsu's future global mining headquarters. In this issue of your Brandeis Focusing on Solutions magazine, learn how the contractors moving dirt and digging trenches on the project are using technology to save time as well as material and labor costs. We would be happy to talk with you about implementing Smart Construction into your future projects.

There are also interesting articles on topics such as protecting yourself on future contracts and more. I believe you will find them informative when planning for the next evolution in your business. Here's to 2021!

As always, if there's anything we can do for you, please call one of our branch locations.

Sincerely,
Brandeis Machinery & Supply Company



David Coultas
President

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From athletic fields to general site prep, JR Contracting, Inc. is a company known for precision grading work



Jeff Richardson,
President

If your son or daughter plays sports in northwestern Kentucky or southern Indiana, there's a good chance that Jeff Richardson built the fields where they compete. Richardson is a longtime area contractor who, in early 2016, started JR Contracting, Inc. in Clarksville, Ind. In five years, his company has completed many athletic fields as well as other high profile site-development projects in the region and beyond.

"I've done commercial/light industrial earthwork my entire life," shared Richardson. "One of our specialties is athletic fields, although we do all types of grading jobs, large and small, and can include utilities, concrete, asphalt, a little demolition – whatever it takes to do the job for the customer."

One of JR Contracting's first big dozer jobs was revamping the historic Paristown neighborhood in Louisville. Richardson has also handled considerable work on athletic fields for the University of Louisville, Spalding University and local high schools. The company even boasts Coors Field in Denver for the Colorado Rockies Major League Baseball team as one of its premier projects.

An operator with JR Contracting preps a site with the company's Komatsu PC360LC-10 hydraulic excavator. "We use it to help us get to grade, for truck loading and utility work," shared President Jeff Richardson. "Same as the dozers, it's been a nearly bullet-proof machine for us."



"Most of our work is within a 100-mile radius of the Louisville metro area, but not always," Richardson explained. "We've been in northern Indiana and Ohio. The job in Denver came about through The Motz Group, a turf-building company out of Cincinnati. We do a lot of work for them because they know they can count on us to get the job done right. On high profile jobs like Coors Field, there especially can't be any mistakes."

A current large project is building a practice facility for LouCity FC, a Louisville soccer club. It consists of eight fields – four natural grass and four with artificial turf. JR Contracting is a sub on the job working for another large general contractor based in Floyds Knobs, Ind.

"We're doing cut and fill for a 22-acre footprint, and we're grading 450,000 square feet of fields, including drainage under the fields," Richardson noted. "We're doing all the mass grading work, and I have a separate contract with Motz to grade the fields to a quarter-inch tolerance. I think what really separates us from many firms is our ability to get to those tight tolerances."

Efficiency with Komatsu dozers

To help him reach precise specs, Richardson turns to Komatsu intelligent Machine Control (iMC) dozers from Brandeis Machinery and Supply Company and his Sales Rep Nick Koetter.

"Komatsu iMC dozers make us much more efficient than we had been," said Richardson. "We used to have a surveyor set hubs and stakes, maybe a stringline and spin laser to get the dirt to grade. Now, we have one guy – the dozer operator. He can do it all by himself. I haven't put pencil to paper to figure out exactly how much time and money it saves, but I can tell you, it's a huge percentage. This makes me wonder how we ever got it done the old way. And the real beauty is, it's all integrated, so there are no masts or receivers outside that can be broken or stolen."

JR Contracting owns two low ground pressure Komatsu dozers, a D61PXi and a D51PXi. "Our operators absolutely love them. They're comfortable, offer great visibility and



► VIDEO

A crew member with JR Contracting grades the site of a future LouCity FC practice facility with a Komatsu a D61PXi dozer. “Our operators absolutely love them (the Komatsu dozers). They’re comfortable, offer great visibility and plenty of power,” shared President Jeff Richardson.

plenty of power. And maintenance-wise, we’ve had no issues at all. We’ve been very pleased, not only with the machines’ performance, but also the support from Brandeis. Nick and Craig Stickler, Brandeis’ technology expert, take great care of us.”

The company also has a Komatsu PC360LC-10 hydraulic excavator. “We use it to help us get to grade and for truck loading and utility work. Same as the dozers, they’ve been nearly bullet-proof machines for us.”

Future looks bright

Richardson started JR Contracting as a one-man show almost five years ago. Today the company employs 32 people.

“I’m very pleased with the growth we’ve experienced,” he said. “I’ve been a part of this industry for many years, so I knew a lot of people and felt pretty confident that we could be successful. But, it was still a leap of faith. Fortunately, I had a lot of previous clients who were willing to give us a shot. We’ve done our best to deliver for them.”

Richardson says he expects to continue to grow in the future. “That’s the plan. As long as we continue to do the job for our



President Jeff Richardson (right) discusses his equipment needs with Brandeis Machinery and Supply Company and Sales Rep Nick Koetter.

customers, I think we’ll continue to get bigger. The key is to do what you say you’re going to do and provide a quality job at a fair price. That’s what we’ve done in the past, and it’s what we’ll continue to try to do moving forward.” ■



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Kentucky's Irvine Contracting grows from a side-business to so much more

Chris Irvine grew up in Laurel County, Ky., where he obtained a vast knowledge and wealth of skills in machinery, business operations and the construction needs of the state. After graduating from high school, Irvine began working with large machinery as a laborer and equipment operator for a local construction company. This is where he began to develop his skills and envision a future in construction.

When Irvine's grandparents passed away, he and his wife Bridget used the money they left him to purchase equipment and establish Irvine Contracting. "I started in 2004 doing a lot of pipelining and small dirt jobs, nothing very big," recalled Irvine. "I worked five days a week at my job, then would do side jobs

on the weekends to get this business started. Bridget has been key in keeping us going the whole time; we wouldn't be where we are without her managing the finances."

In 2014, Irvine Contracting, based in London, Ky., began expanding the team by adding Project Manager, Rodney Eversole. He was a great addition to the organization, bringing 30-plus years of construction experience to the firm. Today, the company takes on a variety of projects east of Lexington, including site work, concrete bridge construction and large excavation projects.

"Typically, we have three projects going at a given time, but can have as many as four or five active jobs," said Eversole. "We have the ability to take on just about anything. There's more than 150 years of experience among five of our employees."

Irvine Contracting takes a lot of pride in its employees and the value each adds to a job. "We're fortunate to have some of the best people in the industry," added Irvine. "The more challenging a job site, the harder they work. They take pride in what they do and want every job to look good and be done right the first time."

Examples of Irvine Contracting's quality-based work can be seen in the numerous bridging, to include Bridging Kentucky, projects they have accomplished.

"For this state program (Bridging Kentucky), we'll largely replace the original structure with a new one that has the same specifications," said Irvine. "If there was a 12-foot-wide bridge, that's what we'll put back. Nothing changes, except that the new bridge can hold anything that crosses it."

Irvine Contracting aims to meet all timelines and budgetary agreements. Currently, crews are working on multiple bridges in Leslie County, and they have already completed several others across the state.

"The first bridge required spread footers, abutment walls and was pretty tight on one side," explained Eversole. "We excavated 23-feet deep and did some shoring. We poured the support structure and are finishing grading the approaches before paving everything."

President Chris Irvine and his wife and company Vice President Bridget pose next to a picture of Irvine's grandparents, who left the couple enough money to found Irvine Contracting.



(L-R) President Chris Irvine, Vice President Bridget Irvine, Project Manager Rodney Eversole and Collin Irvine work closely with Brandeis Machinery Sales Rep Jason Douglas and Product Support Representative Nick Baird to find the right equipment.





A pair of operators grade a slope and break up rock using Komatsu PC360LCi and PC210LC excavators. "We do everything from bridge footers to grading slopes (with the Komatsu PC360LCi)," said Irvine Contracting President Chris Irvine. "Any of our operators, no matter how much experience they have, can dig on grade."

"We're also working on a bridge about three miles upstream from the first project," continued Eversole. "It's a pretty standard piling job with six-foot caps on it. We'll set the beams and pour a deck."

Equipped for success

For the last six years, Irvine Contracting has worked closely with Brandeis Machinery and Sales Rep Jason Douglas to find the right equipment to meet its needs. During that time, the firm has added multiple machines to its fleet, including D51PXi and D61PX dozers, excavators ranging from a PC210 to PC360LCi, HM400 trucks and HAMM compactors.

"We were at a job that had some specific grading requirements and decided to test one of the intelligent dozers," recalled Eversole. "We found that it was as accurate as advertised and could save a lot of time by removing the need to stake everything. We were impressed with the technology and saw how it could take our company to the next level."

Irvine notes that the PC360LCi excavator, which features Komatsu's integrated GPS, adds another dimension to the company's capabilities.

"We do everything from bridge footers to grading slopes with it," said Irvine. "Like the dozers, the investment in the excavator has added to our productivity and cost savings. Any of our operators, no matter how much experience they have, can dig on grade."

"I can set it to leave six inches for a dozer to grade and not have to worry," added Eversole. "The operators don't need stakes



An Irvine Contracting crew utilizes Komatsu excavators to build a bridge in Leslie County, Ky., as part of a statewide program to rehabilitate, repair or replace critical structures.

to know where they're at. It's just easy to be right."

Irvine appreciates the service and support he receives from Brandeis. "Jason has always worked hard to get what we need and support the equipment," said Irvine. "It's convenient to call one number and know that I'll be taken care of. Everybody at Brandeis, from the service department to sales, goes above and beyond to help."

Irvine and his staff will continue to take on jobs and enjoy new challenges. Eventually, he'd like to pass along the company to a family member. "We don't care what type of projects we're doing, so long as work is available," he said. "We plan to continue growing steadily to the point where I could leave this to our son, daughter or nephew one day." ■

Brandeis Machinery's fall golf outing provides opportunity for customers to interact, learn about equipment options

(L-R) Aaron and Jim Sylvester, Calumet Civil Contractors; Jason Smith, Brandeis; and Andy Roberts, Site Works



► VIDEO

(L-R) Ron Bailey, Bowen Engineering; Dave Potts, Brandeis Machinery; and Chad Burgess and Eric Garden, Walsh Construction



(L-R) Joe Czarnecki, Singleton Stone; Steve Conway, Ward Stone; with Mark Strader and Dan Brandon of Brandeis



Brandeis Machinery hosted its annual customer appreciation golf tournament at one of Indianapolis' premier golf courses, Woodland Country Club. Twenty-four teams competed in a scramble-style match throughout the day.

"It was great to come out here and play golf with some other industry leaders," said Keaton Turner, President of Turner Mining Group. "It's always cool to do some fellowship with people who you don't normally get to see. Couldn't have asked for a better day and course to have fun."

The event was made possible through the support of sponsor companies, including Komatsu, SENNEBOGEN, Takeuchi, WIRTGEN GROUP, Leeboy, Fecon and Broce Broom. Customers had an opportunity to talk with representatives from each company about the equipment at several booths set up around the course. For Brandeis representatives, the event is one of the highlights of the year.

"We look forward to it and enjoy bringing together some diverse groups," said Chip Young, Brandeis General Manager of Material Handling. "We have people from material handling, ports, scrap, waste, recycling, paving and a number of different industries all interacting throughout the day. It's a good time to bring customers out and share some comradery and sportsmanship." ■



(L-R) Caleb Beyers, Brandeis; Ryan Shotts, Brooks Construction; Greg Fleming, Fleming Excavating; and Tim Kreider, Brandeis



(L-R) The first place team of Ed Gehr, Martin Marietta; Keaton Turner, Turner Mining Group; Jason Dapp, Gradex; and Jacob Hopper, Brandeis



(L-R) Patrick Creel, WIRTGEN North America along with Neil Ryan, Kelly Crowder and Doug McPherson, Mt. Caramel Stabilization



(L-R) Shawn Beaver and Adam Knapp, Beaver Gravel Corp with Rich Fikis of Komatsu America



(L-R) Javelina Construction's Tanner Fortune, Evan Sparks, and John Mills with Keith Freeland of Brandeis



(L-R) Jim Romer, Miller Pipeline; Tom Patrick, Brandeis; Mike Ferrara, Milestone; and Pat Conley, Miller Pipeline



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Before signing a contract, confirm language covers specific unforeseen events, such as pandemics, say legal experts

After weeks or months of reviewing plans, estimating, bidding and negotiating with an owner, general contractor and or subcontractor, you have reached agreement on the scope of work and price. The next step – sign the contract. Before you do, legal experts recommend ensuring the contract contains language that protects you from a force majeure, which is an unforeseen circumstance that prevents you from fulfilling it. Experts point to the coronavirus pandemic as a specific example of such a situation.

“Those entering into new construction contracts should include custom language addressing the parties’ respective rights and responsibilities related to COVID-19,” advised David Blake, a partner with Seyfarth Shaw, in an article (COVID-19 Language for New Construction Contracts) appearing on GlobeSt.com. “Many articles and webinars have focused on how traditional contract clauses in existing contracts may respond to COVID-19 issues. The fit is not always clear.”

Questions to ask before signing on the dotted line

Protection clauses in construction contracts will change post-coronavirus, wrote Larry Cook in a piece (Construction Contract Clauses Post-Pandemic) for TheLienZone.com, a website for Florida Construction Law Advisers. He indicated that contractors, owners and their legal advisers will closely review legal terms, like force majeure, once buried in fine print. Cook added that contractors must be specific and clear in their contract language when defining scope and effect of a force majeure clause to protect themselves from unexpected liabilities.

“Before signing that new contract, consider several questions,” Cook advised. “What events are considered force majeure? Who is responsible for suspending performance? Who can invoke the clause? Which contractual obligations are covered by the clause? How should the parties determine whether the event creates an inability to perform? What happens if the force majeure event continues for more than a specified period?”

“An effective force majeure clause should specifically include any delay, disruption or

suspension of work due to illness, quarantines, closures, government stay-at-home orders and other restrictions, including both owner and contractor directives as well as municipal and government orders,” said Cook. “And the result should not only be an extension of time but also an equitable adjustment to the contract price. Finally, such measures should preclude or forgive the assessment of damages, including liquidated damages.”

Satisfying three specific criteria to pass the ‘test’

The law firm of Shearman & Sterling noted in an informational piece (COVID-19: Force Majeure Event?) on the Perspectives page of its website, “As with all matters dependent upon the terms of the contract, each force majeure provision must necessarily be considered on its precise terms and its specific context. There are some features common to most force majeure provisions ...”

Shearman & Sterling noted that the “test” for force majeure usually requires the satisfaction of three distinct criteria: the event must be beyond the reasonable control of the affected party; the affected party’s ability to perform its obligations under the contract must have been prevented, impeded or hindered by

Force majeure: unforeseen circumstances that prevent someone from fulfilling a contract

Continued . . .

Legal experts recommend a careful examination of force majeure clauses in construction contracts to ensure you’re covered for unforeseen circumstances, such as a pandemic, that may delay your ability to perform work.



Know your rights and obligations

... continued

Editor's note: This article is for informational purposes about a topic relevant to today's construction industry. It is not meant to be all encompassing or offer specific legal advice. Consult your legal professional if you need information about your specific contract.

the event; and the affected party must have taken all reasonable steps to seek to avoid or mitigate the event or its consequences.

In a Bloomberg Law article (INSIGHT: Coronavirus Advice for Construction Contractor Clients), Judah Lifschitz and Laura C. Fraher with the firm Shapiro, Lifschitz and Schram, said many construction contracts include provisions that allow for the suspension of work and/or termination of a project by the owner and/or the contractor.

"It is also critical that contractors analyze the contract to determine what rights they will have in the event a project is suspended for any length of time," according to Lifschitz and Fraher. "There is always the possibility that a project could be suspended either by the owner or as mandated by the government, and the contractor will want to know what its rights and obligations are if a project is suspended indefinitely."

Contract tips

There are some general considerations and best practices when drafting force majeure notices, according to a piece (Best Practice with Notices for Force Majeure Events), published

on [jdsupra.com](https://www.jdsupra.com) by Troutman Pepper of the firm Pepper Hamilton LLP. General considerations include objectives, contract terms, understanding the impacts that caused the force majeure event, the business relationship and potential for litigation.

"When issuing either a force majeure notice or more general notice of delay, there are a few practical concepts to keep in mind regarding what form the notice should take," noted Pepper. He lists tips to ensure your notice is proper and serves its intended purpose. They are: comply with the contract terms; if impossible, then substantially comply; and keep and maintain documentation of all notice of activities.

Pepper added that when invoking force majeure, you should include some specific points that help ensure your "notice will constitute valid notice under your contract." They include identifying the force majeure event; explaining how it impacts performance; identifying the relief the notice seeks, including adequate assurances; not limiting rights; and supplementing as more information becomes available. ■

Just as you study plans extensively to ensure you have included everything when estimating and bidding, carefully consider contracts for language that protects you in the event of a force majeure, or unforeseen circumstance, that prevents you from fulfilling obligations.



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We must make changes to become digitally resilient, starting by moving civil infrastructure projects to the cloud



Orla Pease,
Vice President of
Digital Innovation,
AECOM

More than 5.2 million Americans filed for unemployment in early April, bringing the total number of jobless claims to around 22 million during the early days of the COVID-19 pandemic.

One way we can soften the impact of a pandemic is to enable people to continue working and contributing to their families and the economy – all while adhering to social distancing directives. Moving civil infrastructure projects to the cloud is a simple step that companies and agencies can take to keep projects running, people working and the economy moving during this unprecedented crisis.

As one of the oldest industries in the world, the civil engineering and construction (E&C) sector has a reputation for lagging other industries when it comes to digitization and virtual design. Companies that embrace digital technologies to improve how they do business, rather than to ride the wave of digital transformation and keep pace with the competition, often fare much better with these initiatives.

I have firsthand experience of the power of digital transformation born out of the need to collaborate across a global organization, and the results have not only brought us closer to our colleagues but also to our clients.

All about the cloud

The coronavirus pandemic has accelerated the need to adopt digital ways of working and has made it clear that E&C cannot afford

to rest on the laurels of traditional ways of working to be satisfied with the occasional digital innovation. We must make changes quickly to become digitally resilient – and that starts with transitioning civil infrastructure projects from local servers to the cloud.

This simple step can keep civil infrastructure projects moving so they will be shovel-ready when recovery begins, helping to keep America working now and when the crisis subsides. E&C companies that are solidly on the path to digital transformation are uniquely positioned to bring their clients along on the journey, and it all starts with a cornerstone of digital resilience: the cloud.

It's time the industry stops perceiving the digital transformation as an experiment in competitiveness, and instead sees it as a necessity of resilience. The term "digital transformation" itself can have the impact of analysis paralysis – seeming to mean that everything in an organization must transform. Rather than trying to go digital all at once or in fragmented efforts, focus first on enabling virtual collaboration and digitizing civil infrastructure projects so we can keep working and keep the economy moving during the coronavirus pandemic. ■

Editor's note: Orla Pease is Vice President of Digital Innovation at AECOM, a fully integrated global infrastructure firm. This article is excerpted from a piece that originally appeared on SmartCitiesDive.com.

The coronavirus pandemic accelerated the need to adopt digital ways of working, according to Orla Pease, Vice President of Digital Innovation at AECOM. "We must make changes quickly to become digitally resilient – and that starts with transitioning civil infrastructure projects from local servers to the cloud," she wrote. "This simple step can keep civil infrastructure projects moving so they will be shovel-ready when recovery begins, helping to keep America working now and when the crisis subsides."



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Brian (left) and Thomas Cronin / Prosperity Construction / Jackson, MS

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Water and sewer firm trims costs with iMC excavator that reaches target depths faster, with less labor

As an owner in his family's multi-generational business, it would appear to most that Lee Meyer's future was already set. That was until he purchased a specialty water and sewer company and set off on his own path.

"We partnered with the company on some jobs, and I knew they did good work," recalled Meyer. "When I heard there was an opportunity to buy it, I jumped on it."

Meyer bought the business in 2014, changed its name to PWS and began expanding. While specialized water and sewer projects remain the primary focus, the operation introduced other services, such as excavation and demolition that Meyer carried over from his previous work.

As he began to secure contracts, Meyer knew that finding more efficient methods would improve PWS' competitiveness and profitability. Upgrading his fleet to include additional GPS-equipped machines became part of the plan. PWS demoed a Komatsu intelligent Machine Control (iMC) PC360LCi-11 excavator with factory integrated GPS and acquired it immediately.

"We dug footings with it," detailed Meyer. "We had a number we wanted to hit, and we crushed it, digging 2,000 feet in one day with an operator who didn't have a ton of experience. We were going so fast that the concrete guys behind us could not keep up. They actually asked us to slow down. We knew at that point we had to have the excavator in our arsenal, so we bought it."

More aggressive bidding

Like all iMC excavators, PWS' PC360LCi-11 features Auto Grade Assist. As the operator moves the arm, the boom automatically adjusts the bucket height to trace the target surface and minimize the chance of digging too deep. Auto Stop Control halts the working equipment when the bucket edge reaches the design surface.

"The excavator is set up so you can't overdig," added PWS Vice President Rich Schmid. "The machine won't let you dig deeper than the target depth you set it to. The equipment cost per unit for performing our work is amazing; we see a higher proficiency in production with a lower equipment and labor cost factor. It allows us to be more aggressive in our bidding." ■



Lee Meyer,
President and CEO



Rich Schmid,
Vice President



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A PWS operator uses a Komatsu intelligent Machine Control PC360LCi-11 excavator to dig footings. "This excavator is set up so you can't overdig," said Vice President Rich Schmid. "The equipment cost per unit for performing our work is amazing; we see a higher proficiency in production with a lower equipment and labor cost factor. It allows us to be more aggressive in our bidding."

▶ VIDEO



Smart Construction increases efficiencies, production during site prep for Komatsu's new global mining headquarters



Jason Anetsberger,
Komatsu Director,
Customer Solutions



Andie Rodenkirch,
Senior Project
Manager,
Hunzinger Construction
Company

If you want to ensure new ideas and technology work as planned, you need to put theory into practice. Komatsu is doing just that by partnering with three contractors to pilot specific aspects of Smart Construction, its suite of solutions designed to digitally transform job sites.

General contractor Hunzinger Construction Company, and subcontractors CornerStone One, LLC and A.W. Oakes & Son, Inc. are putting Smart Construction Remote and Dashboard solutions to the test during site work for Komatsu's new global mining headquarters in Milwaukee's Harbor District. By all accounts, the pilot has been a success.

"Smart Construction is a mix of hardware and digital solutions as well as human-derived services," explained Jason Anetsberger, Komatsu Director, Customer Solutions. "The latter involves Komatsu's personnel out in the field collecting feedback and knowledge from job sites. Our goal is to redeploy that information to our customers, who can use it to positively affect practices."

Hunzinger Construction Company Senior Project Manager Andie Rodenkirch said that's already happened at the Milwaukee

headquarters' site. With Smart Construction Dashboard, Hunzinger utilizes drone flyovers to map the site and track progress. The construction firm used data from those flights to adjust original cut/fill plans.

"We compared what we saw as existing grade to planned subgrades and found that there was a severe overage of fill not accounted for that would have to be hauled off site at a great expense," said Rodenkirch. "Using information from the drone flyovers, we were able to have the design team adjust the grading plan to balance out the site. Completing this adjustment will save time and labor by eliminating any rework, ultimately keeping us on schedule and on budget. Dashboard is a great tool to collect the information we need throughout all phases of the project, from design to practice to coordination with the owner – Komatsu in this case – and our subcontractors."

Bringing it all together

CornerStone One, is digging the building foundations and installing site utilities, and A.W. Oakes & Son, Inc. is providing footing and mass excavation in addition to site grading. Along with Hunzinger, they are utilizing Smart Construction Dashboard and Remote. Both contractors are also moving materials with Komatsu PC360LCi-11 intelligent Machine Control (iMC) excavators, as well as iMC dozers, including D61PXi-24 models with factory-integrated GPS.

Digital 3D plans are utilized throughout the site by all three contractors. With Smart Construction Remote, changes can be sent directly to the excavators and dozers in near real time.

"I can log in from anywhere I have internet access and see where we are at the moment in relation to target elevations, and updates can be done in minutes as opposed to hours or days, which is a huge savings in downtime," said Scott Christman, CornerStone One's Earthwork Division Manager. "Smart Construction increases our flexibility and agility because we're able to switch tasks or start on a change quickly, without waiting for a third-party surveyor to come lay it out."

"The amount of information (with Smart Construction) is a great advantage," stated Kevin Hokanson, Vice President - Operations for A.W. Oakes & Son, Inc. "You can take the data and transfer it to the machine, get data from the machines and bring it all together to utilize it across the board for estimating, bidding, project management, documentation, billing and more."





► VIDEO

Earthmoving operations are handled with a mix of Komatsu intelligent Machine Control and standard equipment. "I can log in from anywhere I have internet access and see where we are at the moment in relation to target elevations, and updates can be done in minutes as opposed to hours or days, which is a huge savings in downtime," said Scott Christman, Earthwork Division Manager, CornerStone One, LLC.

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This suite of solutions is designed to digitally transform your job site, including planning, management, schedule, costs and optimize processes remotely and in near real time.

Featured solutions:

Smart Construction Design – Go from rolled up paper plans to robust 3D designs and more with 3D data generation.

Smart Construction Remote – Send new design data to machines in the field or remotely support operators, without traveling to the job site.

Smart Construction Dashboard – Graphically visualize design, drone and machine data to measure cut/fills, quantities and productivity.

A.W. Oakes & Son, Inc. has long been a proponent of technology, including implementing GPS grading when it was first introduced in the construction industry. It adopted iMC equipment several years ago. A.W. Oakes & Son, Inc. Vice President - Operations Kevin Hokanson said Smart Construction takes the job site to another level.

"The amount of information is a great advantage," he said. "With Dashboard, we monitor progress, production and quantities almost constantly. Drone flyovers give an accurate picture of where we are in relation to the original design and the finished surfaces. You can take the data and transfer it to the machine; get data from the machines; and bring it all together to utilize it across the board for

estimating, bidding, project management, documentation, billing and more."

More solutions coming soon

Anetsberger added that during the next year, Komatsu will roll out additional Smart Construction solutions designed to optimize fleets, track productivity and progress across multiple projects and much more.

"The technology really highlights the connection between Komatsu as the owner, Hunzinger as the GC and CornerStone and A.W. Oakes & Son, Inc. as the subs," said Anetsberger. "Work done by CornerStone and Oakes is measured digitally and fed



Scott Christman,
Earthwork
Division Manager,
CornerStone One, LLC



Kevin Hokanson,
Vice President -
Operations,
A.W. Oakes & Son, Inc.



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Technology facilitates teamwork

... continued

into the Smart Construction ecosystem, so Hunzinger always has an accurate picture of current production to plan overall site operations accordingly. As an owner, the benefit is knowing where the project stands in terms of schedule and budget at any time. It's paying huge dividends for all involved."

Hokanson concurred. "We are more productive with gathering information and being able to share it. When Komatsu or Hunzinger calls us about how long it's going to take to move dirt in a particular area, we can give them an accurate forecast in a relatively short time. Topographical photos

Continued...



With Smart Construction Remote, contractors can see the site and where their intelligent Machine Control dozers and excavators are working in near real time. Updated design data can be sent directly to the machines from off-site locations via GPS.

Yoetzin Diaz finds satisfaction in helping customers transform job sites with Smart Construction solutions

As a project manager for a general contractor, Yoetzin Diaz focused on improving job site efficiency and production. During her four years in the position, she took a keen interest in how technology could play a vital role.

"I really wanted to explore what it could do, and I knew Komatsu was leading the way," recalled Diaz. "Fortunately, they hired me as a Smart Construction Solutions Manager. I love that it allows me to help customers optimize their job sites with proven technology."

From pre-bid through completion, Smart Construction provides solutions to your operations with digital technology. It is designed to help contractors most effectively use equipment and technology in planning, management, scheduling, tracking and more.

Komatsu is currently piloting its Smart Construction Dashboard, Remote and other coming solutions with three contractors at the site of its new global mining headquarters. Diaz has flown a drone over the site numerous times to collect updated cut/fill data as well as information about overall progress and production.

"We're able to verify material quantities to ensure accuracy and work together to make any necessary changes very quickly as opposed to the old days of relying on load counts and change orders that may take days to get answers to," said Diaz. "It's improving productivity and saving customers time, labor and costs. As an example, if there is a plan change, they can send the file directly to one of their intelligent Machine Control dozers or excavators without leaving the office and driving to the job site. The update is made almost instantaneously, so the operator can keep moving and not have to wait on a surveyor to come do a new layout and restake."

Diaz and other members of the Smart Construction team collaborated to set up the Komatsu global mining headquarters site and provide training to ensure the contractors understood the full benefits of the technology.

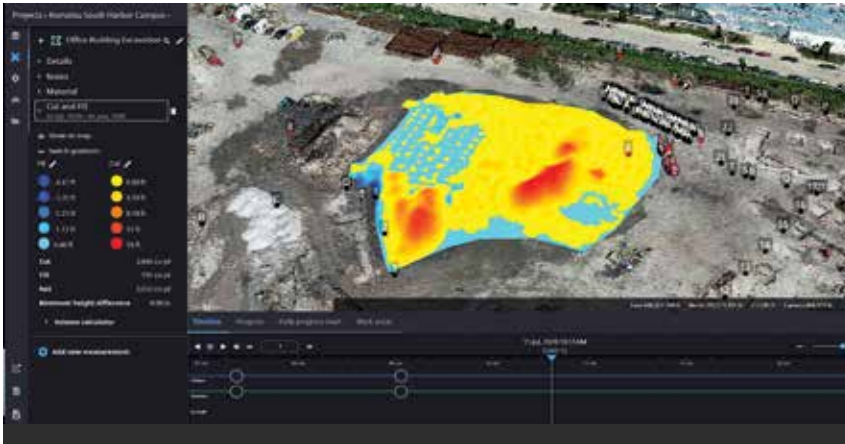
"There was a lot of planning and discussion, and we all agreed on what the pain points were and how Smart Construction technology could alleviate them," said Diaz. "That's what it's all about. We are not only utilizing technology, but also leveraging the knowledge of experts across different industries to make Smart Construction the industry standard for job site solutions." ■



Komatsu Smart Construction Solutions Manager Yoetzin Diaz prepares to fly a drone over the site of the company's new global mining headquarters. "We're able to verify material quantities to ensure accuracy and work together to make any necessary changes very quickly as opposed to the old days of relying on load counts and change orders that may take days to get answers to," said Diaz.

'We are more productive with gathering information'

... continued



Smart Construction Dashboard lets users graphically visualize data with relation to cut/fill, quantities and productivity. "As a general contractor, the detailed information is extremely valuable as we make decisions and coordinate with subs during construction. It's more efficient and increases productivity," said Andie Rodenkirch, Senior Project Manager for Hunzinger Construction Company.

taken during drone flights help in providing detailed progress data as we go."

Hunzinger Construction Company's Rodenkirch said that information helps in making faster decisions, which saves time and cost.

"In most cases, I would send a question and wait for a response," explained Rodenkirch. "With everyone using Smart Construction, we get answers faster, almost immediately in some instances, which saves valuable time."

Christman said he sees the benefits now, as well as for upcoming projects. "In the future, CornerStone will use Smart Construction wherever possible. It's proven to give us advantages in production and efficiency, and I envision being able to utilize it on large underground projects across multiple divisions in our company." ■

Contractors save time, material costs with intelligent Machine Control

Contractors handling site work at Komatsu's future global mining headquarters in Milwaukee, Wis., are using Komatsu intelligent Machine Control (iMC) equipment with factory-integrated GPS machine control technology that requires no masts or cables. Plans are uploaded to the machines, and changes can be sent directly from the office via GPS.

"You just turn the machine control on and let the equipment do the work," said CornerStone One, LLC Earthwork Division Manager Scott Christman. The company is subcontracting footing excavation and utility installation. "We are using PC360LCi-11 excavators to perform trench digs. With iMC, you can put them right to grade, and once you reach target elevation, it prevents you from overexcavating. You save time on trucking, material, backfill, you name it."

CornerStone One uses a D51PXi-24 to backfill and spread material. "Whether they are cutting grade or pushing backfill, there is no confusion about where the dozer is in relation to final grade at any time," said Christman. "Operators have much better control over placing consistent lifts."

A.W. Oakes & Son, Inc. has used iMC equipment for several years and knew it would be the right choice for this project. It is utilizing a PC360LCi-11 for mass excavation and D61PXi-24 dozers for grading.

"These machines allow us to train new operators and make them proficient sooner. They love the technology," said Kevin Hokanson, Vice President - Operations at A.W. Oakes & Son, Inc. "It saves staking and restaking time and costs. For example, we did a project with an iMC excavator where we put in about 1,200 feet of storm sewer and laterals without a plan in-hand. In addition to not allowing the operator to overdig once reaching the target elevation at the bottom of a trench, it's great for putting bedding materials down. You can put it right to the elevation you want, so all you need to do is put the pipe in place." ■



A CornerStone One, LLC operator digs with a Komatsu intelligent Machine Control (iMC) PC360LCi-11 excavator at Komatsu's future global mining headquarters. "With iMC, you can put them right to grade, and once you reach target elevation, it prevents you from overexcavating," said CornerStone One Earthwork Division Manager Scott Christman.



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Director, National Accounts Tom Suess says every customer, regardless of size, deserves the best Komatsu has to offer

QUESTION: What are the benefits of national accounts to all customers?

ANSWER: National account customers operate in multi-states and have large fleets. These customers may work under different names depending upon the state. Komatsu national accounts focus on the following four segments: aggregate/quarry, waste, construction and energy. The product support business associated with servicing these large fleets provides certainty for Komatsu, our dealers and our customers from a planning perspective. This allows us to forecast what is needed from a parts standpoint so that we can keep all customers' uptime maximized. At all levels of size, Komatsu and our dealers are looking for long-term partners that we can grow and improve with, focusing on our collective success.

QUESTION: In what ways are you working toward collective success?

ANSWER: All customers want quality products and excellent product support. We believe across the board, Komatsu delivers. We have some of the most innovative and technologically advanced machinery in today's marketplace. And, we back it with solutions that are proven to increase uptime, utilization, production and efficiency.

For example, we recently engaged with a large national aggregate company and completed a fleet analysis through our Business Solutions Group in order to provide recommendations on whether they should replace or rebuild key production units. We focused on what would save the customer the most money in the future, and we provided this service at no charge. This consultative style provides customers with valuable information, and we believe it differentiates Komatsu from competitors by developing a long-term relationship, not a transactional one.

Similar studies have been done with a variety of customers, some with just a couple of machines. In one instance, the study proved that it would be most beneficial for this customer to have less equipment and of a smaller size than they originally planned for. It increased their production for less than they

Continued . . .



Tom Suess,
Komatsu Director, National Accounts

This is one of a series of articles based on interviews with key people at Komatsu discussing the company's commitment to its customers, and their vision for the future.

Tom Suess, Director, National Accounts, rejoined the national account team in 2017 after spending two years leading the Cartersville Customer center as the Director of Training and Publications.

"Although I immensely enjoyed my time meeting with people from across the country while in Georgia, I was excited to get back on the sales side and work with national account customers on a daily basis," said Suess.

Suess began his career with Komatsu in the finance division more than 20 years ago after graduating from Illinois State University. He later went on to obtain a master's degree in business administration from the University of Phoenix.

After working in finance, Suess transitioned into sales and served as a District Sales Manager, then as a Regional Sales Manager before earning a promotion to Director of Business Planning and Development. Suess later advanced to Director of the West Region before moving to a National Account Manager role. His diverse background allowed him to easily transition back into national accounts in a leadership position.

He and his wife, Erin, recently celebrated their 18th wedding anniversary. They have three children: Addison (14), Avery (11) and Jack (4). In addition to spending time with his family, Suess also likes to golf, fish, play basketball and is a die-hard Cubs fan. ■

Komatsu's goal is developing long-term relationships

... continued

planned to spend. In fact, they saved so much, they were able to buy additional machinery.

In other instances, we have shown quarries how to maximize production by changing practices or the types of equipment they use. Our Business Solutions Group has numerous instances such as this, and again, it's complimentary no matter what size or type of operation. We encourage anyone who wants to be more efficient, productive and cost-effective to contact their distributor and/or sales rep to set up an analysis.

QUESTION: So, customer service is no different for any account?

ANSWER: It certainly should not be. Every business is looking for the same from our

distributors and us: component longevity, innovation and ease of doing business. Each point is critical to their success, our dealers' success and our success. Komatsu has long been a leader in trailblazing technology that enhances performance and lowers total cost of ownership to all customers. Our dealers are playing a big role in that with industry experts in areas such as Smart Construction, which looks at the total job site picture, from surveying, estimating and bidding to completion, all with greater efficiency. Everyone benefits from innovations like this. The contractor with one machine can get more jobs done by using Smart Construction and an intelligent machine because it's reducing time in staking, grading, digging and more. He can also keep track of his machine's performance and production with technology such as Komtrax, and with Komatsu Care our distributors also track it and stay on top of scheduled maintenance.

Of course, that same equipment and technology is available to larger customers with bigger fleets. In the mining industry, we have Komtrax Plus, which is the same platform with some additional items geared directly toward those customers.

No matter the size of the operation, we have the tools and support to meet their needs. Across the board, we adhere to these guiding principles:

- Direct customer-facing interaction
- Develop a deep understanding of customer needs
- Facilitate a strong working relationship
- Direct and coordinate Komatsu activities to grow. ■



Direct, customer-facing interaction helps develop a deep understanding of customer needs and facilitates strong working relationships, according to Tom Suess, Komatsu Director, National Accounts. "All customers want quality products and excellent product support. We believe across the board, Komatsu delivers," said Suess.

Tom Suess, Komatsu Director, National Accounts, says every business is looking for the same from Komatsu and its distributors: component longevity, innovation and ease of doing business.



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FAST Act funding extended a full year as part of short-term continuing resolution to avert government shutdown

The FAST (Fixing America's Surface Transportation) Act, the current surface transportation bill, received a one-year extension as part of a continuing resolution (CR) passed by Congress and signed by the President in September. The FAST Act was set to expire at the end of that month.

The FAST Act extension includes \$13.6 billion to maintain the Highway Trust Fund's solvency at current funding levels through fiscal year 2021. Of the total, \$10.4 billion would go to the fund's highway account with the transit account set to receive \$3.2 billion.

"A full one-year extension of highway funding provides states and communities the certainty required to plan for critical road and bridge projects," said Senate Environment and Public Works Committee Chairman John Barrasso (R-Wyo.) in a statement following the legislation's passage.

The FAST Act was signed into law in 2015. It was the first federal law in more than a decade to provide long-term funding for surface transportation. It authorized \$305 billion from fiscal year 2016 to fiscal year 2020.

Pleased, but wanting more

Industry groups seemed generally happy with the full-year extension as part of a short-term

CR to finance the federal government for 72 days. Money for the extension comes from the general fund.

"We are pleased that Congress approved the \$13.6-billion transfer to the Highway Trust Fund and that states will have certainty for planning their 2021 programs, knowing that current surface transportation legislation remains in place for another year," said Jim Tymon, Executive Director of American Association of State Highway and Transportation Officials in a statement.

Many were hoping for a longer-term solution.

"While a one-year extension of the FAST Act isn't the multi-year surface transportation bill the equipment industry was hoping for, in the current political environment, it's a win," said AED President & CEO Brian P. McGuire. "AED members from across the country participated in our unprecedented grassroots campaign, and Congress' action demonstrates the effort's success. Lawmakers heard loud and clear that short-term doesn't work when it comes to the Highway Trust Fund, and the industry needed a longer-term solution with additional funding to ensure critical road and bridge projects continue well into next year." ■

Congress passed and the President signed a continuing resolution that includes a full-year extension of the FAST Act, the current surface transportation bill. It approves \$13.6 billion for the Highway Trust Fund.



Customers reach milestone with Autonomous Haulage System that saves millions and drives toward zero harm

Marking another industry first, mining companies have now moved more than 3 billion metric tons of material with Komatsu's Front Runner Autonomous Haulage System (AHS) that features driverless trucks.

Working closely with its customers, Komatsu teams developed the first commercially available AHS to help mines move material more efficiently. First deployed in 2008 at CODELCO's Gabriela Mistral (Gaby) copper mine in Chile, AHS brings together some of the world's best-selling, ultra-class dump trucks with Modular Mining Systems' (a Komatsu-owned company) DISPATCH Fleet Management System.

Today's Front Runner system is in operation around the clock, hauling copper, iron ore, oil sands and coal at 11 customer sites across three continents. At the end of June 2020, 251 trucks were in operation, with an additional 100 (mainly from installing AHS retrofit kits) planned to deploy during the next year.

"Our mining customers' ongoing investment in technology and equipment to transition to autonomous haulage underscores the value

the system provides," said Toshio Kurokawa, General Manager of Marketing Department, Mining Business Division, Komatsu. "We are gratified to have helped customers save hundreds of millions of dollars while autonomously moving another billion metric tons of essential minerals and driving for zero harm. We are also honored that autonomous haulage has been a valuable resource to help our customers mitigate risks associated with the global COVID-19 pandemic."

Designed to work with non-autonomous equipment

The Front Runner system enables manually operated equipment, such as loaders, dozers, graders, light vehicles and more, to seamlessly interact in an autonomous truck environment. Komatsu recently introduced system functionality to allow manual haul trucks to also operate with the autonomous trucks. To further support the growth of autonomous mining equipment for its customers, Komatsu is leading initiatives to develop standards for interoperability between Komatsu and non-Komatsu autonomous vehicles. ■

An Autonomous Haulage System (AHS) truck is loaded with a Komatsu hydraulic excavator at Komatsu's Arizona Proving Grounds. Customers using AHS recently surpassed 3 billion metric tons of material moved since the first AHS deployment in 2008.



Operating machinery is life-long dream for Wyat Larson; working with equipment is his passion



Wyat Larson,
Operator

“Being an operator is something I take great pride in, and I encourage others to at least check it out.”

Wyat Larson was born to run equipment. He grew up around an excavation company and has been operating dozers, excavators and wheel loaders for a good portion of his life.

“It’s a family heritage,” he shared. “I have been doing this almost since I was in diapers. My dad and my uncles have operated for a long time, and it’s nice to step into their shoes and continue the legacy. I always wanted to do it.”

Most of his acquaintances and friends don’t share his passion, he said.

“I know of only a few who are into operating equipment,” said Larson. “It seems like there are a lot of people who don’t have the work ethic it takes to do this job. Fortunately, I was lucky enough to be raised in the industry and saw it first-hand. Being an operator is something I take great pride in, and I encourage others to at least check it out.”

Enjoys the challenges, working outdoors

In addition to following in the footsteps of various family members, Larson likes the wide range of projects that are associated with running equipment for an excavation-related company.

“People think it’s just doing the same thing over and over again, but no two days are ever exactly the same,” he pointed out. “We run into different materials, and you have to understand how to move each and what’s the best machine for getting the job done. It can be challenging at times, but that’s what makes it so enjoyable.”

Larson also appreciates spending his work hours in the elements, although nearly every machine he runs has a climate-controlled cab.

“It definitely beats sitting in an office all day,” he exclaimed. “Today’s equipment is more comfortable with air conditioning and heat, and it’s fairly easy to operate with joystick controls. Running equipment is my favorite thing to do.” ■

Operator Wyat Larson grew up in the excavation industry and enjoys working out in nature. “It definitely beats sitting in an office all day,” he exclaimed. “Today’s equipment is more comfortable with air conditioning and heat, and it’s fairly easy to operate with joystick controls. Running equipment is my favorite thing to do.”



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